Substance Abuse and PTSD in Military Families: Implications for Child Welfare Policies and Practices

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**Child Abuse and Neglect** in Military Personnel

# **Military Families**

- 55% of servicemen and women are married (DOD, 2007)
- 1.76 million children and youth in military families (DOD, 2007)

### **Recent News**

- Veteran accused of neglecting three young grandchildren in hot car while visiting VAMC in Salisbury, NC (6/14/11)
- Child abuse cases increased 9% this year in military families in El Paso County, CO (7/15/11)
- Iraq veteran on trial claims PTSD, substance abuse caused him to sexually abuse and kill his stepdaughter in Raleigh, NC (8/22/11)

# **Child Maltreatment in Military Families**

- Physical abuse and neglect are the most common forms of substantiated child maltreatment in military families
- Because the Navy and the Marines have not been publishing rates of child maltreatment, it is not possible to estimate differences between services

Rentz et al., 2006

# **Child Maltreatment during Deployment**

- Rate of maltreatment is more than 3 times greater when the spouse is deployed compared to when the spouse is not deployed
  - Rate of neglect is almost 4 times greater
  - Rate of physical abuse is twice as large
  - Rates of moderate and severe abuse are 1.6 times greater (Gibbs et al., 2007)
- Child maltreatment in military families increases by 30% for each 1% increase in deployments or returns from deployment (Rentz et al., 2007)

# **Child Maltreatment** in Military Families

- Mixed results prior to 9/11 regarding rates of child maltreatment in military families vs. civilian families
  - Some factors are protective (employment, income, housing, health care)
  - Some factors increase risk (instability, authoritarian style, high levels of exposure to violence)
- After 9/11, the rate of substantiated maltreatment in military families doubled
  - 22% higher than civilian families (Rentz et al., 2007)

# **Child Maltreatment** in Military Families

- Military families are 3.5 times more likely to have infants with shaken baby syndrome than civilian families (Gessner & Runyan, 1995)
- The child abuse homicide rate in children from military families in two North Carolina counties with large military populations over 18 years was more than double the state rate of child abuse homicide (Herman-Giddens & Vitaglione, 2005)

# **Child Maltreatment in Military Families**

• The number of children killed in military families has more than doubled since 2003 (Military Times, 9/2/11)



Talia Williams, 5 years old, came to the attention of authorities four times between January and July of 2005, when she was killed.

## PTSD, SUDs, and Child Maltreatment in Military Families

- Families with military service members who have PTSD are at greater risk of child maltreatment (Prigerson et al., 2002; Rentz et al., 2006)
- Service members who commit severe child neglect or emotional abuse have elevated rates of substance abuse (Gibbs et al., 2008)

### **Child Maltreatment by Veterans**

- There are no studies of child maltreatment by veterans after discharge from the military
- It is easier to track child maltreatment in military families because each branch of the armed services has a Family Advocacy Program tasked with preventing and responding to child maltreatment

### **Child Maltreatment by Veterans**

Case Example: Mr. H.

Vietnam veteran, chronic PTSD, Alcohol Abuse, Marijuana Abuse, several wives, >20 children, narcissistic, referred for treatment after he had a dissociative episode in which he was alleged to have molested his granddaughter

# High Prevalence of Prior Child Maltreatment

### Studies of Army soldiers:

Rosen & Martin, 1996:

- 17% of males and 51% of females reported childhood sexual abuse
- 50% of males and 48% of females reported physical abuse
- 11% of males and 34% of females experienced both

Seifert et al., 2011 (combined males and females):

- 46% reported childhood physical abuse
- 25% reported both physical and sexual abuse
- Soldiers with both reported more severe PTSD symptoms and more problem drinking

### **Risk of Maltreatment**

- Both having a parent who was maltreated as a child and living in a household with domestic violence increase risk for child abuse
- 30% of children who are maltreated grow up to maltreat their own children (Kaufman and Zigler, 1987)
- 30-60% of children living in households with domestic violence between adults are maltreated (Gibbs et al., 2011)

# Prior Child Maltreatment and PTSD

- Veterans with PTSD are more likely to have been physically abused as children than those without PTSD (Bremner et al., 1993; Zaidi and Foy, 1994)
  - Physical abuse as a child also associated with greater severity of PTSD (Zaidi and Foy, 1994)
- Childhood physical abuse and combatrelated trauma *both* increase later anxiety, depression, and PTSD (Fritch et al., 2010)

# **Pre-military Trauma in Women**

- Female service members and veterans report more premilitary trauma than men
- Female service members report more premilitary trauma than female civilians
- More than half of female veterans experienced premilitary physical or sexual abuse
- 1/3 of female veterans report a history of childhood sexual abuse, compared to 17-22% of civilian women
- 1/3 of female veterans report a history of adult sexual assault, compared to 13-22% of civilian women

Zinzow et al., 2007; Merrill et al., 1999

# Pre-military Trauma in Women

- Female veterans report more severe childhood abuse, including sexual abuse by a parent and greater duration of sexual abuse, than civilian women (Schultz et al., 2006)
- Adult rape was 4 times more likely among Navy servicewomen who experienced childhood sexual abuse and 6 times more likely if they experienced childhood physical and sexual abuse (Merrill et al., 1999)

### Risk of Maltreatment: Domestic Violence

- Rate of domestic violence is higher in military than civilian population, especially severe aggression (Bray & Marsden, 2000: Heyman & Neidig, 1999)
- 90% of spouse abuse in military families is physical abuse (Rentz et al., 2006)
- Domestic violence increases with both deployments and with longer deployments (McCarroll et al., 2000)

### **Domestic Violence and PTSD**

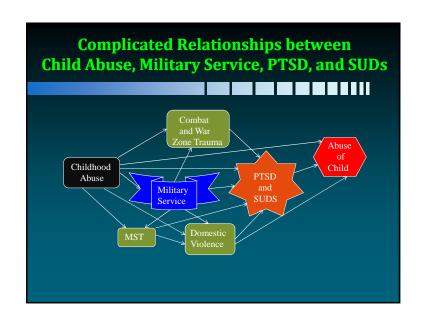
- Rate of domestic violence is approximately 3 times greater in military families than civilian families (Department of Defense, 2008; Taft et al., 2011)
- Combat exposure increases rate of domestic violence (Prigerson et al., 2002)
- Rate of domestic violence is greater in veterans with PTSD than those without it (Jordan et al., 1992; Sherman et al., 2006)

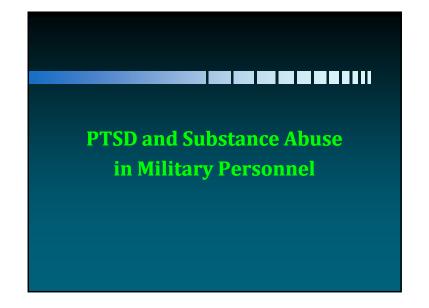
# **Domestic Violence and Substance Abuse**

- Heavy drinking among soldiers who drink:
  - Heavy drinkers are 66% more likely to be spouse abusers than non-drinkers
  - Moderate and heavy drinkers are 3 times as likely, and light drinkers are twice as likely, to be drinking at the time of the domestic violence incident (Bell et al., 2006)

# Domestic Violence and Child Abuse

- Spouse abuse among soldiers increases likelihood of physical abuse of a child 2.4 times and sexual abuse of a child 1.5 times (Rumm et al., 2000)
- Offender substance abuse is almost three times greater when both spouse abuse and child abuse are involved in the same incident (Gibbs, 2008)





### **Types of Trauma in the Military**

- Combat and war-zone trauma
- Military sexual trauma
- Accidents

### **Prevalence of PTSD**

• More men (61%) than women (51%) experience a trauma at some point in their lives, but women experience PTSD at twice the rate of men (10% vs. 5%) (Kessler et al., 1995; Tolin and Foa, 2006)

### **Combat Exposure and PTSD**

- Combat exposure increases PTSD (Kulka et al., 1990; Prigerson et al., 2002)
- "I came back a different person"; "I want my son back"
- High war zone stress associated with greater levels of PTSD, both current and lifetime, than low and moderate war zone stress in Vietnam era veterans (Jordan et al., NVVRS, 1991)
- Up to 58% of soldiers in heavy combat
- 50-75% of POWs and torture victims

### **The Problem of Repeated Deployments**

- 36% of servicemen and women have been deployed twice or more (Department of Defense, 2008)
- This is now the longest war in American history, with the most repeated deployments
- Repeated deployments wear down resiliency
- Mental health problems increase with repeated deployments: 12% of those with one deployment, 19% of those with two, and 27% of those with three or more (Mental Health Advisory Team, 2008)

# Variable Rates of PTSD in Different Conflicts

- Vietnam veterans: lifetime prevalence 30.9 % for males and 26.9% for females (NVVRS, Kulka, Schlenger, et al., 1990)
  - This is equivalent to 479,000 veterans
- First Gulf War veterans: 10.1% (Kang, Natelson et al., 2003)

### **Military Trauma in Women**

- 2/3 of female OIF veterans report at least one combat experience (Milliken et al., 2007)
- 38% of OIF servicewomen are in firefights, and
   7% report shooting at an enemy (Hoge et al., 2007)
- OIF servicewomen handle human remains more often than servicemen: 38% vs. 29% (Hoge et al., 2007)
- 21% of female veterans of Iraq and Afghanistan have been diagnosed with PTSD (DVA, 2010)

# Variable Rates of PTSD in Different Conflicts

- OEF/OIF/OND veterans after 9/11/01: 13.8-
  - 21.8% (Seal, Metzler, et al., 2009; Tanielian & Jaycox, 2008)
  - 27.3% of OEF/OIF/OND veterans treated in VHA have PTSD (VHA, 2011)
    - This is equivalent to 187,000 veterans
  - An estimated 300,000 OEF/OIF/OND veterans have PTSD
  - Future estimates as high as 35% lifetime prevalence (Atkinson, Guetz, & Wein, 2009)
    - This is equivalent to 735,000 veterans

### **Military Sexual Trauma**

- Military Sexual Trauma is sexual assault or sexual harassment that is threatening
- Among active duty personnel:
  - 3% of women and 1% of men reported attempted or completed sexual assault in the previous year
  - 54% of women and 23% of men reported sexual harassment in the previous year (DOD, 2002)
- Among veterans using VA health care:
  - 23% of women reported being sexually assaulted while in the military
  - 55% of women and 38% of men reported sexual harassment (DVA, 2009)

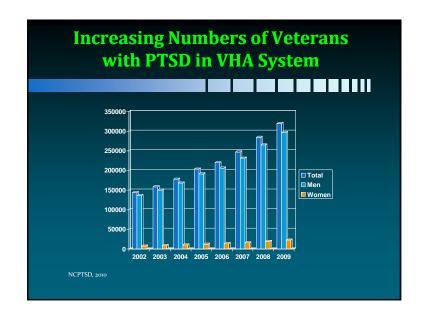
# PTSD and SUDs Following Military Sexual Trauma

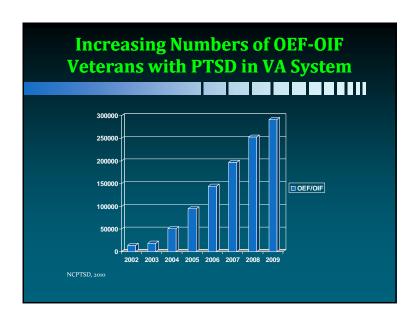
- Rates of PTSD for sexual assault are higher than those for combat
  - 65% of men and 46% of women who have been sexually assaulted report PTSD symptoms, compared to 39% of men following combat
- Sexual assault survivors are more likely to use drugs
  - They are 3.4 times more likely to use marijuana
  - They are 6 times more likely to use cocaine
  - They are 10 times more likely to use hard drugs
- Increased domestic violence and sexual revictimization (Cougle et al., 2009; Drause et al., 2007)

Department of Veterans Affairs, 2009

# Increasing PTSD among OEF-OIF Veterans

- 2007 study measured PTSD and Depression among OEF-OIF veterans post-deployment and 6 months later (Milliken et al., 2007)
  - Six months later, half of those with PTSD symptoms improved
  - But there were twice as many new cases of PTSD
- 2009 San Francisco VAMC study shows that PTSD diagnoses among OEF-OIF veterans rose from
   0.2% to 21.8% (Seal et al., 2009)
- Diagnoses of PTSD in active servicemen and servicewomen increased 567% from 2003-2008 (Department of Defense, MSMR, November 2010)
- PTSD emerges over time: more are coming







# Substance Abuse and Child Maltreatment

An estimated 40-80% of substantiated child maltreatment cases involve substance abuse (CWLA, 2001)

# Current Lifetime Alcohol Abuse 11.2% 39.2% or Dependence Drug Use 1.8% 5.7% or Dependence

Kulka et al., NVVRS, 1988

**Substance Abuse Prevalence** 

# **Combat Exposure and Substance Use**

- Alcohol abuse increases after return from combat (Jacobson et al., 2008)
- Greater combat exposure associated with greater substance abuse (Prigerson et al., 2002; Reifman & Windle, 1996)
- High war zone stress associated with greater alcohol and drug abuse, both current and lifetime, than low and moderate war zone stress in Vietnam era veterans (Jordan et al., NVVRS, 1991)

# • 683,521 veterans seen at VAMCs between 1st Quarter FY 2002 and 2nd Quarter FY 2011

- 51.2 % diagnosed with mental health disorders
- Of those diagnosed with MH disorders:
  - 53.5% have PTSD
  - 36.3% have Substance Use Disorders

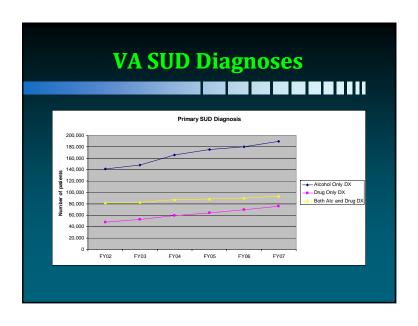
VHA, 2011

### **Increase in Drinking** for OEF-OIF Veterans ■ Pre-Deployment ■ Army Afghanistan ■ Army Iraq ■ Marine Iraq 0.4 0.35 0.3 25% 24% 0.25 18% 21% 17% 0.2 13% 0.15 0.1 0.05 Have you used alcohol more Have you felt you wanted or than you meant to? needed to cut down on your drinking? Hoge, 2004

### Frequency of Mental Disorders among **OEF/OIF/OND Veterans since 2002 Total Number of** Change since Disease Category (ICD 290-319 code) OEF/OIF/OND Veterans<sup>3</sup> PTSD (ICD-9CM 309.81)1 187,133 Depressive Disorders (311) 139,119 31.4% 35.3% Neurotic Disorders (300) 118,591 Affective Psychoses (296) 83,575 33.6% Alcohol Abuse (305) 42,003 34.5% **Alcohol Dependence Syndrome (303)** Nondependent Abuse of Drugs (305) 26,636 Specific Nonpsychotic Mental Disorder due to 24,033 30.6% Organic Brain Damage (310) Special Symptoms, Not Elsewhere Classified (307) 23,276 35.6% **Drug Dependence (304)** Sexual Deviations and Disorders (302) 19,620 34.3% Not including PTSD from VA's Vet Centers or data from Veterans not enrolled for VA health care. Cumulative from 1st Quarter FY 2002 through 2nd Quarter FY 2011

### **Substance Abuse among OEF-OIF Veterans**

- 12% of active duty personnel and 15% of reserve personnel meet criteria for Alcohol Abuse 6 months after returning home (Milliken et al., 2007)
- 17% of OEF-OIF veterans suffer from substance abuse problems (DOD, 2011)
- Alcohol abuse among Army soldiers increased from 13% to 21% one year after return from Iraq and Afghanistan (Army Post-Deployment Reassessment Study, 2005)



# **Most Common Substances Abused by Veterans**

- Alcohol
- Marijuana
- Crack cocaine
- Heroin
- Anxiolytics
- Opiate painkillers

# Some Reasons Why Substance Use is Common in the Armed Services

- 18-24 are the peak years of alcohol abuse
- Masculine military culture
- "Letting off steam" after hours
- Soldiers used to be given free cigarettes
- In Vietnam, soldiers were given 3% beer to drink
- In Vietnam, opium and marijuana were common
- Younger OEF-OIF veterans feel entitled to "party" and have fun

### Young Veterans May Minimize Substance Abuse Problems

- Heavy drinking is common among young adults
  - 37% of men under age 25 binge drink (drops to 20% in men age 45-64)
  - Drinking to mask problems is less stigmatizing than admitting to PTSD or depression
- Admitting to drug use may have negative career consequences for active duty military personnel
- Younger returnees often have not yet have had time to encounter negative consequences of substance use (have not "hit bottom" yet)

# **Co-occurrence of PTSD and Substance Abuse**

# Co-occurring disorders are the rule rather than the exception

(SAMHSA, 2002)

# Co-occurrence of PTSD and Substance Abuse

- PTSD and substance abuse co-occur at a high rate
  - 20-40% of people with PTSD also have SUDs (SAMHSA, 2007)
  - 40-60% of people with SUDs have PTSD
- Substance use disorders are 3 times more prevalent in people with PTSD than those without PTSD
- The presence of either disorder alone increases the risk for the development of the other
- The combination results in poorer treatment outcomes

### Co-Occurring PTSD and SUDs Make Each Other Worse

- Substance abuse exacerbates PTSD symptoms, including sleep disturbance, nightmares, rage, depression, avoidance, numbing of feelings, social isolation, irritability, hypervigilance, paranoia, and suicidal ideation
- People who drink or use drugs are at risk for being retraumatized through accidents, injuries, and sexual trauma

# Rates of SUDs in Vietnam Veterans with PTSD Current Lifetime Alcohol Abuse/ Dependence 22% 75% Drug Abuse/ Dependence 6% 23% Kulka et al., NVVRS, 1988

# **Co-Occurring PTSD and Substance Abuse in Veterans**

- Study of residential PTSD program:
  - Substance abuse onset associated with onset of PTSD symptoms
  - Increases in substance abuse paralleled increases in PTSD symptoms (Bremner et al., 1996)
- 60-80% of Vietnam veterans seeking PTSD treatment have alcohol use disorders (NCPTSD, 2009)
- As many as half of returning OEF-OIF veterans may have a co-occurring substance use disorder (NIDA, 2008)

# Why People with PTSD Use Substances

- To numb their painful feelings (self-medication).
- To try to relax.
- To forget the past.
- To go to sleep.
- To prevent nightmares.
- To stop dissociation and flashbacks.
- To cope with physical pain.
- To feel some pleasure in life.
- To let out their anger.

### PTSD and SUD in OIF/OEF Veterans

### Veterans with PTSD also:

- Binge on alcohol 50% (2 X community rate)
- Smoke tobacco 50% (2.5 X community rate)
- Abuse opiates 9% (3 X community rate)
- Abuse other drugs inhalants, sedatives, and marijuana

Rand, 2008

# Why People with PTSD Use Substances

- Peer pressure.
- To socialize with other people and feel accepted.
- Family members drank or used drugs when they were growing up.
- It was common in the military.
- Boredom.
- To get through the day.
- To show people how bad they feel.
- To commit "slow suicide."

### **PTSD** and Substance Abuse

- PTSD/SUD patients have significantly greater impairments
  - Other Axis I disorders
  - Increased psychiatric symptoms
  - Increased inpatient admissions
  - Interpersonal problems
  - Medical problems
  - Decreased motivation for treatment
  - Decreased compliance with aftercare
  - · Maltreatment of children
  - Custody battles
  - Homelessness
  - HIV risk

### PTSD, SUDs, and Child Maltreatment

Case example: Mr. M.

Vietnam veteran, physically and emotionally abused by mother and stepfather, went to war to "kill", 5 divorces, polysubstance abuse, lost career and imprisoned, dissociated experience of killing children in war, remembered "I murdered children", became suicidal, referred for treatment

# Why Should We Treat Co-Occurring Disorders Integratively?

- Mental health problems do not go away with abstinence
- Improved mental health does not bring about abstinence from substance use
- Separate treatment is at best uncoordinated and at worst countertherapeutic
- Integrated treatment leads to better outcomes

# Treatment of Co-Occurring PTSD and Substance Abuse

PTSD and Substance Abuse in Military Personnel

# The Importance of Integrated Treatment for PTSD and SUDs

- Treating one disorder without treating the other is ineffective
- Sequential treatment (usually SUD first) is not effective
- Fully integrated treatment is optimal
- Simultaneous treatment is next best
- Recent evidence on integrated and simultaneous treatment suggests:
  - If PTSD symptoms decline, so do SUDs
  - If SUDs decline, PTSD symptoms do not

### **Some Barriers to Integrated Treatment**

- Most insurance does not pay for substance abuse treatment
- Separate payment streams
- Separate treatment systems
- Professional training biases
- Lack of dually trained clinicians

These may be overcome by referring veterans to VHA treatment

# PTSD and Substance Abuse Treatment

- PTSD symptoms may worsen in the early stages of abstinence
- PTSD exposure therapies may trigger substance abuse relapses
- Some aspects of 12-Step groups are difficult for some trauma patients
  - Powerlessness
  - Higher Power
  - Issues of forgiveness

# **Phases of Integrated Treatment**

- I. Safety and Stabilization
- II. Remembrance and mourning
- III. Reconnection

Herman, 1992

### **Phase I: Safety and Stabilization**

- Alliance building
- Psychoeducation about trauma and its effects
- Safety
  - Reduction/elimination of substance abuse
- Stabilization
- Skills-building
  - Affective regulation
  - Cognitive
  - Interpersonal
- Self-care
- This is where most substance abuse treatment occurs

# Phase II: Remembrance and Mourning

- Exposure and desensitization
- Reprocessing
- Grieving what has been lost
- Constructing a narrative
- Integration of the trauma
  - Split off aspects of the self
  - Into the larger context of a life
- Relapse may occur here

### **Phase III: Reconnection**

- Developing trusting relationships
- Developing intimacy
- Sexual relationships
- Developing hobbies
- Parenting
- Giving back
- Spirituality
- Post-traumatic growth

### **Treatment of PTSD: Medication**

Medication for trauma symptom management and co-morbid disorders

- Antidepressants
- Mood stabilizers
- Atypical antipsychotics
- Anticonvulsants
- Anxiolytics
- Sleep aids

There is no medication that specifically treats PTSD

# Treatment of **Substance Use Disorders**

### **Medications:**

- Alcohol:
  - Antabuse (Disulfiram)
  - Naltrexone
  - Acamprosate
- Opiates:
  - Methadone
  - Buprenorphine

### Treatment of Substance Use Disorders

### **Evidence-Based Treatments:**

- Motivational Interviewing
- Motivational Enhancement Therapy
- Cognitive-Behavioral Therapy (CBT)
- Contingency Management
- Twelve-step Facilitation Therapy
- Behavioral Couples Therapy

### **Treatment of PTSD and SUDs**

# Evidence-Based Psychotherapies for Phase I Treatment:

- Seeking Safety
- Dialectical Behavior Therapy (DBT)
- Therapies for specific problems
  - Imagery Rehearsal Therapy
  - Cognitive-Behavioral Therapy
  - EMDR resource building, safe place, etc.

### **Treatment of PTSD**

# Evidence-Based Psychotherapies for Phase II Trauma Treatment:

- Cognitive Processing Therapy (CPT)
- Prolonged Exposure (PE)
- Eye Movement Desensitization and Reprocessing (EMDR)

### **Treatment of PTSD and SUDs**

There are no Evidence-Based Psychotherapies for Phase III trauma treatment\*

\*but couples and/or family therapy may be helpful Integrated Treatment for PTSD and Substance Abuse

Seeking Safety is the only empiricallysupported integrated treatment for *both* PTSD and Substance Abuse But it is only a Phase I treatment for Safety and Stabilization

# PTSD and Substance Abuse in Military Families: Considerations in Child Welfare

# Responses to Family Violence in the Armed Services

- In 1974, CAPTA required each armed service to develop programs to respond to child maltreatment
- Soon after they also began responding to spouse abuse
- In 1982, Congress provided funds for Family Advocacy Programs (FAPs) in all four branches of the military

# Responses to Family Violence: Family Advocacy Programs

- FAPS are on all 300 military bases with families
- FAPS have case review committees that make determinations about substantiation of child maltreatment and spouse abuse
- FAPS work with military command, military law enforcement, medical staff, family center staff, chaplains, and civilian organizations to coordinate responses to family maltreatment

# VHA Response to Family Violence: The SAFE Program

- The Support and Family Education (SAFE) program in the Veterans Health Administration (Sherman, 2003)
  - Supports adults who care for someone with PTSD or other mental illnesses
  - Available for free download at w3.ouhsc.edu/safeprogram

### **Child Welfare Considerations**

- Veterans say civilians "just don't get it"
- Need to understand military culture
  - Ex: Differences between military services
  - Ex: Reluctance to admit emotional vulnerability
  - Ex: Role of alcohol
  - Ex: Exposure to weapons and violence
- Military culture course available at http://www.ptsd.va.gov/professional/ptsd101/course-modules/military\_culture.asp

### **Child Welfare Considerations**

- Veterans with PTSD and SUDs do not trust easily
  - Very suspicious of government agencies
  - But they do trust other veterans
- Group treatment is part of reconnection
  - No one recovers alone
- What if 100% abstinence is not their goal?

# **Child Welfare Considerations: Use of VHA Systems of Care**

- Continuum of care for PTSD: outpatient, residential, domiciliary, and inpatient
- Continuum of care for SUDs: outpatient, intensive outpatient, residential, domiciliary, sobriety aftercare, and AA/NA
- Outpatient and residential programs for integrated treatment of PTSD and SUDs
- A system of care with other services:
   Homeless, Compensated Work Therapy,
   Vocational Rehabilitation, Justice Outreach

### Child Welfare Considerations: Use of VAMCs and Vet Centers

Evidence-based treatments are rolled out and required

**PTSD** 

Prolonged Exposure

Cognitive Processing Therapy

Substance abuse

**Motivational Interviewing** 

**Motivational Enhancement Therapy** 

**Behavioral Couples Therapy** 

# **Child Welfare Considerations:** Use of VAMCs and Vet Centers

### Widespread access:

- 132 VA Medical Centers
- > 800 Community-Based Outpatient Clinics (CBOCs)
- 300 Vet Centers
  - · Staff are veterans
- 50 Mobile Vet Centers
  - Staff are veterans

# **Child Welfare Considerations:** Use of VAMCs and Vet Centers

### Costs are usually minimal:

- Billed to insurance if they have it
- Many veterans don't have insurance
  - Means test: reduces or eliminates costs
  - Service-connection for PTSD results in free treatment for PTSD plus travel costs

# A Proposal: Military/Veterans Family Dependency Courts

- Family Dependency Treatment Courts
- 41 Veterans Treatment Courts (for mental health and substance abuse)
- We need to develop hybrid Military/
   Veterans Family Dependency Treatment
   Courts (Committee on Military Families, National Council of Juvenile and Family Court Judges, 2010)

# A Proposal: Collaboration with VAMCs and Vet Centers

- Meet
  - Chief of Mental Health Services and staff
  - Local CBOC staff
  - Local Vet Center staff
- Discuss formal and informal links
  - Monthly meetings
  - Obtain releases of information regularly
- Make them part of your treatment team

